



EDMONTON FEDERATION OF COMMUNITY LEAGUES

BOARD OF DIRECTORS

REGULAR MEETING PACKAGE

DATE: Thursday, May 12, 2016

DINNER: 5:00 PM / MEETING 6:00 PM

LOCATION: EFCL Office, 7103—105 Street

EFCL Board Planning Calendar May, June, July, 2016

May

2016

- 12 EFCL Board Meeting
- 25 EFCL Annual General Meeting
- 31 EFCL Planning & Development Committee Meeting

June

2016

- 09 EFCL Board Meeting
- 22 EFCL Planning & Development Committee Meeting
- 23/24 Londonderry Community League Casino

July

2016

- 14 EFCL Board Meeting
- 27 EFCL Planning & Development Committee Meeting
- 28 Klondike Days' Community League Day

Edmonton Federation of Community Leagues

Item 1.0

Board of Directors Regular Meeting

EFCL Office: 7103—105 Street

Thursday, May 12, 2016, Dinner 5:00 PM / Meeting 6:00 PM

AGENDA

- 1.0 Call To Order (6:00 PM)**
- 2.0 Agenda Review (pgs. 3-4)**
- 3.0 Urgent Matters / Presentations**
 - 3.1 Insight Community**
 - Cory Segin, City of Edmonton
 - 3.2 Bulk Purchase of Phone and Internet Service**
 - Greg Hilker, ACN
- 4.0 Approval of April 14, 2016 Board Meeting Minutes (Attached)**
- 5.0 Decision Items (7:00 PM)**
 - 5.1 Fundraising Initiative For Fort McMurray Residents (pg. 5)**
 - 5.2 Annual General Meeting Agenda (pg. 6)**
 - 5.3 Rink Roof Funds For Newton Community League (pg. 7)**
 - 5.4 EFCL Financial Report (pg. 8)**
 - 5.5 100th Anniversary Project Financial Update (pgs. 9-11)**
 - 5.6 Solar And Energy Transition Program (pgs. 12-13)**
- 6.0 News From The City Of Edmonton**
 - 6.1 News From The City Of Edmonton (pgs. 14-15)**
- - - - - Coffee Break (7:45 PM) - - - - -**
- 7.0 Exemptions (8:00 PM)**
- 8.0 Board Reports**
 - 8.1 Community Collaboration Report And Deloitte Review Of Community League Buildings (pgs. 16-24)**
 - Masood Makarechian, District K Director
 - 8.2 Adult-Only Housing (pgs. 25-27)**
 - Jamie Post, District E Director/Planning Committee Member
 - Mike Sasha, District F Planning Committee Member
- 9.0 Staff Reports (8:30 PM)**
 - 9.1 Londonderry Hall Update And Financial Report (pgs. 28-31)**
 - 9.2 Area Council Memorandum of Understanding (pgs. 32-33)**
 - 9.3 Great Neighbour Race (pg. 34)**
 - 9.4 Deepening Community Conference (pg. 35)**
- 10.0 Correspondence**
 - 10.1 Invitation To MGA Meetings (pgs. 36-38)**
- 11.0 Work In Progress (pg. 39)**

12.0 District Updates/Feedback

13.0 Private Matters (8:45 PM)

13.1 SOCAN/Re:Sound Negotiations

**13.2 Selection Of New Executive Director
- Recommendation From Search Committee**

14.0 Next Meeting/Announcements

**14.1 Thursday, June 09, 2016, Dinner at 5:00 PM/Meeting at 6:00 PM,
Office of The EFCL, 7103—105 Street**

15.0 Adjournment

9:30 PM

5.0 Decision Items

MEETING DATE : May 12, 2016

Item 5.1

AGENDA ITEM # : 5.1 – Fundraising Initiative For Fort McMurray Residents

PREPARED BY: Allan Bolstad, Executive Director

Recommendations:

- 1) That we invite all those attending the EFCL's Annual General Meeting to make a donation to help those displaced by the fire in Ft. McMurray.**
- 2) That the EFCL match any funds raised at the annual meeting by allocating funds from its unrestricted reserve.**

Report:

The upcoming annual general meeting of the EFCL is an opportunity for the federation to raise some money to help those displaced by the recent fire in Ft. McMurray.

We normally get approximately 100 people in attendance at our annual general meeting. Consequently, this is a good opportunity to raise some dollars and provide another outlet for league members to get involved.

In order to encourage donations, the EFCL could provide matching funds from our unrestricted reserves. We currently have about \$24,000 in this account.

Therefore, if each of the 100 attendees were to donate \$20, the EFCL would contribute a matching \$2,000 to bring our total contribution to \$4,000. We would also attempt to get these funds matched by both the provincial and federal governments.

The motivation for doing this is not complicated. It simply reflects a long-standing tradition at the federation to try to help fellow Albertans in times of need.

In addition to this fundraising effort, the EFCL will continue to advertise and promote any initiatives undertaken by individual community leagues.

Many leagues are also involved in fundraising campaigns and are collecting donations of food, clothing and household items for the fire victims.

MEETING DATE : May 12, 2016
AGENDA ITEM # : 5.2 – Annual General Meeting Agenda
PREPARED BY: Allan Bolstad, Executive Director

Item 5.2

Recommendation:

That the board approve the agenda for the 2016 Annual General Meeting, as presented below.



Annual General Meeting Draft Agenda

Wednesday, May 25, 2015, Leefield Community League (7910-36 Avenue)
Registration/Dinner 5:30-6:30 p.m. Start Time 6:30 p.m. Finish Time 9:30 p.m.

- 1.0 Call To Order (6:30 p.m.)**
 - 1.1 Welcome Guests and Acknowledgement of Sponsors
 - 1.2 Opening Comments From President
 - 1.3 Introduction of New Executive Director
 - 1.4 General Observations From Retiring Executive Director
- 2.0 Approval of Agenda (7:00 p.m.)**
- 3.0 Minutes (2014)**
- 4.0 Announcements**
 - 4.1 Community League Day at K-Days Exposition
 - Darryl Szfranski, Edmonton Northlands
- 5.0 Featured Presentations (7:10 p.m.)**
 - 5.1 Brander Gardens ROCKS
 - 5.2 Solar and Energy Transition Program
- 6.0 Group Discussion (7:40 p.m.)**
 - 5.1 WGM Survey Results
 - 5.2 Community League Bulk Purchases
(City Rec Passes, Phone/Internet/Gas/Power, Other)
- Coffee Break (8:00 p.m.)-----
- 6.0 Door Prizes (8:15 p.m.)**
- 7.0 Election of Board Members (8:20 p.m.)**
- 8.0 Election of Planning Committee Members**
- 10.0. Statutory Reports (8:30 PM)**
 - 10.1 Audited Financial Statement (included in Annual Report)
- 11.0. News From the City of Edmonton (8:40p.m.)**
 - Breathe (City parks plan)
 - 20 year Transit Study
- 12.0 EFCL Information Reports (9:00 p.m.)**
 - 12.1 SOCAN/BE-SOUND Proposal
 - 12.2 100th Anniversary Project - Financial Update and Collection of Historical Photos
 - 12.3 EFCL Walking Project
- 13.0 Next General Meeting**
 - Date: Tuesday, Oct. 25, 2016 (west end location)
- 14.0 Adjournment (9:30 p.m.)**
- 15.0 Hall Clean Up**

MEETING DATE : May 12, 2016

Item 5.3

AGENDA ITEM # : 5.3 – Rink Roof Funds For Newton Community League

PREPARED BY: Allan Bolstad, Executive Director

Report to be distributed when available.

MEETING DATE : May 12, 2016

Item 5.5

AGENDA ITEM # : 5.5 – 100th Anniversary Project Financial Update

PREPARED BY: Linda Crosby, Financial Advisor/Nora Begoray, Bus. Dev. Director

EFCL	
100th Anniversary Program- Cash Summary	
Prepared by: Linda Crosby- Accounts	
As at December 31, 2015	
Income	
CL invoiced Supplementary Membership	62,000.00
Fee on September 1, 2012 (155 @ \$400.00)*	
CL invoiced Supplementary Membership	
Fee on September 1, 2013 (155 @ \$400.00)*	62,000.00
Fee on September 1, 2014 (154 @ \$400.00)	61,600.00
Fee on September 1, 2015 (156 @ \$400.00)	62,400.00
Community Leagues paid full amount -Dunluce C.L.	1,600.00
Community League paid full amount -Twin Parks C.L.	1,200.00
EFCL contribution(re-allocation from Infrastructure Audi	80,000.00
EFCL contribution(re-allocation from Operating Cash)	16,000.00
EFCL contribution (approval of Professional Fees)	4,000.00
Corporate Donations	
Edmn. Heritage Festival Assn.	67,000.00
Grants - Anniversary Storybook, CFEP	<u>543,340.00</u>
Totals to date	961,140.00
Expenses paid to date	
Promotional & Advertising Expenses	6202.54
Professional Fees & Licenses	4970.45
Professional fee's(Stantec)	4510.00
Project Design Fees (Urban Systems)	271280.12
Website Development	7175.00
100th Anniversary Storybook expenses	<u>10469.96</u>
Total Expenses paid to date	304608.07
Funds Remaining to date	656,531.93
Deferred contributions - Operating	656,531.93
as at December 31, 2015 (A/C 2493)	
* League contributions - voted by general membership April 2012	
* EFCL contribution approved by membership 2012	

EFCL				
100th Anniversary Program-Cash Summary				
Prepared by: Linda Crosby- Accounts				
As at December 31, 2014				
Income				
CL invoiced Supplementary Membership			62,000.00	
Fee on September 1, 2012 (155 @ \$400.00)*				
CL invoiced Supplementary Membership			62,000.00	
Fee on September 1, 2013 (155 @ \$400.00)				
Fee on September 1, 2014 (154 @ \$400.00)			61,600.00	
Community League paid full amount - Dunluce C.L.			1,600.00	
Community League paid full amount - Twin Parks C.L.			1,200.00	
EFCL contribution(re-allocation from Infrastructure Audit)			80,000.00	
EFCL contribution(re-allocation from Operating Cash)			16,000.00	
EFCL contribution(approval of Professional Fee expense)			4,000.00	
Corporate Donations				
Edmn. Heritage Festival Assn			34000.00	
Grants - 100th Anniversary Storybook			<u>0.00</u>	
Totals to date			322,400.00	
Expenses paid to date				
Promotional & Advertising Expenses		2828.21		
Professional fee's and licenses		4970.45		
Professional fee's(Stantec)		4510.00		
Project Design Fees (Urban Systems)		<u>210616.79</u>		
Total Expenses paid to date			222,925.45	A1)
Funds Remaining to date			<u>99,474.55</u>	B1)
<u>See:</u>				
Deferred Contributions - Operating (Note 5)				
audited financials as at December 31, 2014 (A/C 2493)			<u>99,474.55</u>	
* carried motions to approve re-allocations available upon request.				

EFCL - 100th Anniversary Program			
<u>Revenue Projection - Prepared by Nora Begoray</u>			
June, 2015			
Income - Received			
	CL Supplementary Membership		188,400.00
	EFCL Contributions		100,000.00
Corporate Donations			
	Heritage Festival Association (2014)		34,000 C1)
	Heritage Festival Association (2015)		33,000
	Current Totals		355,400.00
Income - Due in future years			
Community League fees Outstanding:			
	2015	155 Community Leagues @400	62,000
	2016	155 Community Leagues @400	62,000
	2017	2 New Community Leagues @400	800
	2018	2 New Community Leagues @400	800
	Total		125,600.00
Donation Income Expected			
	Heritage Festival (2016)		33000
	Total confirmed \$ due in		514,000.00
	Projected EFCL Fundraising from Events (2015 -2016)		36,000.00
	Projected EFCL Fundraising from 100 Club (2015 - 2016)		150,000.00
	Total Expected Project Income		\$700,000.00

MEETING DATE : May 12, 2016

Item 5.6

AGENDA ITEM # : 5.6 – Solar And Energy Transition Program

PREPARED BY: Allan Bolstad, Executive Director/Robyn Webb, City of Edmonton

Recommendation:

That the EFCL proceed with the Solar and Energy Efficiency Program and allocate \$5,000 from its unrestricted reserves to help finance this initiative.

Report:

The EFCL is well positioned to offer another Solar and Energy Efficiency Program to its members, thanks to the involvement of some key partners and the availability of some partnership funding.

The program will feature four workshops:

- 1) Greening Your Neighborhood**
- 2) Here Comes the Sun, The Basics of Solar PV**
- 3) Saving Energy, Saving Carbon, Saving Money, An Introduction to Energy Efficiency**
- 4) Paying For Your Dreams: Funding Your Energy Transition Project.**

These workshops will help league members learn a great deal about energy conservation measures, solar energy installations and how to finance these kinds of initiatives.

In addition, the program will provide a one-stop opportunity for leagues to determine the cost of a solar installation and then proceed with its installation. The installation could be either a roof or ground-mounted facility.

We are pleased to report that the City of Edmonton, through the Office of the Environment, is willing to contribute \$34,000 toward this exercise. It will help cover the administrative costs, including the solar system cost estimates, presentations by renewable energy experts and associated workshop expenses.

The EFCL's funds will be used to help cover these costs as well.

All leagues will be welcome to send members to the workshops, at no cost to the leagues.

Leagues that decide to have an energy audit and solar energy assessment done on their hall will be asked to contribute \$2,000. The program will be able to accommodate five or six leagues and we will accept them on a first-come, first-serve basis.

In addition, our group is approaching the Municipal Climate Change Action Centre and ENMAX for assistance.

As reported at the February board meeting, a subsidiary of the Solar Energy Society of Alberta called SPICE will be providing advice on the solar systems and overseeing their installation. This will include an RFP to select individual installers.

Rocky Feroe, a board member at Riverdale Community League and a former EFCL board member, is also on our project team.

If approved, advertising for the workshops will commence straight away. We would like to hold all four of them between May 30 and June 25.

This program will be the second Solar and Energy Efficiency Program the EFCL has offered to its members. Four years ago, seven leagues and the EFCL purchased a solar energy systems and had an energy audit done on their building. Five leagues and the EFCL installed five-panel, 1.3 kw systems, while two leagues installed a ten-panel, 2.6 kw system.

It is hoped that some leagues will install much larger systems this time around, similar to the 52-panel, 14 kw system recently installed by Evansdale Community League.

All of the leagues will be encouraged to approach the city for CLIP funding, which was provided to Evansdale.

6.0 NEWS FROM THE CITY OF EDMONTON

MEETING DATE : May 12, 2016

Item 6.1

AGENDA ITEM # : 6.1 – News From The City Of Edmonton

PREPARED BY: Marlene Kankkunen, Office of Great Neighbourhoods

News From The City Of Edmonton EFCL Board Meeting, May 12, 2016



THE WAY WE LIVE: Supports the 10-year Goal - *Improve Edmonton's Livability*

Celebrating Abundant Community Edmonton (ACE)

The City of Edmonton is proud to support and encourage connections and neighbourliness through Abundant Community Edmonton (ACE)! ACE provides a community development tool that enables neighbourhoods to enhance and build upon all the great things happening in their community. Several community leagues are already partners with us in this approach.

Block Connectors (a key role in ACE) encourage and model neighbourliness by getting to know their neighbours, their vision for the neighbourhood, interests and abilities.

ACE started in one neighbourhood and is now in more than 20 across the City. The success of this pilot in Edmonton is one reason [Tamarack - An Institute for Community Engagement](#) is holding their conference here June 7 - 9. The conference is [Deepening Community - Resilient Neighbourhoods, When People Care](#).

For more information about ACE please visit the [website](#). For more information about the conference, click [here](#).

Join Us as We Recognize the 2016 Hall of Fame Inductees

The City of Edmonton and the Salute to Excellence Council invite you to attend the 65th annual Salute to Excellence Hall of Fame Induction Ceremony.

The Salute to Excellence program is celebrating 65 years of honouring outstanding Edmontonians in arts, culture, community service and sports.

The City of Edmonton highlights the important achievements annually of individuals or groups who improve the quality of life in Edmonton and contribute to a more unique, vibrant and inclusive city.

June 13, 2016, 7:30 pm

Francis Winspear Centre for Music, 4 Sir Winston Churchill Square

Everyone Welcome - FREE event

For more information visit: edmonton.ca/salute

Age Friendly Edmonton Innovation Fund Accepting Proposals

The Age Friendly Edmonton Innovation Fund supports proposals for creative new projects that involve seniors, and build local communities that value, respect and actively support the well-being of seniors.

The Innovation Fund provides a limited number of grants for community projects that best meet the following goals:

- Community support services are inclusive and responsive in meeting the needs of seniors
- The community is engaged in meeting the needs of seniors

To Apply

Priority will be given to community leagues and other community-based organizations in Edmonton with not-for-profit status.

Funding is limited. To ensure that money is still available before you apply, please call 780-496-7898 or email agefriendly@edmonton.ca. For more information please visit the [website](#).

THE WAY WE MOVE: Supports the 10-year Goal - <i>Enhance Use of Public Transit & Active Modes of Transportation</i>

Buena Vista Road and 132 Street Traffic Circle Construction

Temporary detour roads to provide access to River Valley amenities

Reconstruction of Buena Vista Road from 142 Street to 132 Street continues this spring. Construction of the traffic circle at Buena Vista Road and 132 Street will begin mid-May 2016. During construction, temporary paved detour roads will be in place to provide access to the Edmonton Valley Zoo, the Edmonton Rowing Club, Sir Wilfrid Laurier Park, Buena Vista Park and the river valley.

Construction is anticipated to be completed by fall 2016. Upon completion, the detour roads will be restored to the existing ground conditions and the traffic circle will be in service controlling traffic movements at the intersection.

Some trees around the new traffic circle will be removed or relocated. The removal/relocation of these trees is being done in partnership with the City of Edmonton's Urban Forestry section to ensure minimized impacts. New trees will be planted once construction is complete.

The southwest side of Buena Vista Road from 140 Street to 132 Street will also receive upgrades during the 2016 construction season. Three raised crosswalks will be constructed at 85 Avenue, 81 Avenue and near the end of Buena Vista Road.

Reconstruction of Buena Vista Road from 142 Street to 132 Street began in May 2015.

For more information: edmonton.ca/BuenaVistaRoad

8.0 BOARD REPORTS

MEETING DATE : May 12, 2016

Item 8.1

AGENDA ITEM # : 8.1 – Community Collaboration Report & Deloitte Review
Of Community League Buildings

PRESENTED BY: Masood Makarechian, District K Director

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6**

Community League Collaboration

Recommendation:

That the November 9, 2015, Community Services report CR_1729, be received for information.

Report Summary

This report provides information on the process for the development and redevelopment of community league halls.

Previous Council/Committee Action

At the November 2, 2015, Agenda Review Committee meeting, the November 9, 2015, Community Services report CR_1729, was postponed to the February 22, 2016, Community Services Committee meeting.

At the September 29, 2014, Community Services Committee meeting, the following motion was passed:

That Administration provide a report outlining current collaboration with community leagues, specifically relating to preparing needs assessments, business cases and project management of community league halls.

Report

Background

- The City sets aside land in a neighbourhood for a community league facility footprint, as directed by the Urban Parks Management Plan.
- This facility footprint is licensed to the community league by a Tripartite License Agreement between the City, Edmonton Federation of Community Leagues and the individual community league. The Tripartite License Agreement outlines the terms and conditions for use of the site. The current ten-year agreement is in place until 2021.

Capital Project Process - Current State

- A community league proposing to develop or re-develop facilities on the licensed site must inform the City of the project and adhere to the requirements set out in the City's Project Management Framework and Parkland Change Phases: Strategy, Concept, Design, Build and Operate.
- The community league is solely responsible for the planning, development and completion of the project.
- Administration supports the community league throughout the process by assisting with needs assessments; identifying land and policy issues and

Community League Collaboration

requirements for approvals; as well as linking the community league to resources and information.

Community League Infrastructure Program

- The Community League Infrastructure Program provides assistance to community leagues for capital costs to preserve and enhance existing facilities or for construction of new facilities that provide an overall benefit to the community and value to the citizens of Edmonton.
- Community League Infrastructure Program grants are matching funds provided in three project-size categories: Basic (maximum of a \$25,000 grant award), Intermediate (maximum of a \$100,000 grant award) and Extensive (maximum of a \$400,000 grant award).
- The Planning Grant Pilot Program within the Community League Infrastructure Program assists community leagues with costs associated with planning intermediate and/or extensive projects as well as the completion of concept studies to assist community leagues in determining the scope and scale of future projects. Awards may be up to 50 percent of the eligible planning costs to a maximum grant award of \$25,000.

Community League Buildings Review Project

- The City of Edmonton contracted Deloitte Inc. in October 2014, to conduct an independent review of the programs and services provided by the City to partners developing or redeveloping capital-based community league facilities on parkland.
- The purpose of the Community League Buildings Review Project was to clarify the City's intent, process, approach and parameters for investing in partner-initiated facility projects.
- To understand the current-state processes, challenges and key issues, Deloitte Inc. reviewed the City's process documentation for recent community league capital projects; interviewed a sample of community league project contacts and the Edmonton Federation of Community Leagues; and facilitated a workshop with Administration.
- A high-level financial analysis was conducted on several community league financial statements with a focus on capital reserves, current assets, cash and short-term investments compared to fixed assets. Consideration was also given to repair and maintenance expenditures, sources of revenue, current liabilities, net assets and total assets. The community league case profiles fell into the medium to high-risk category.
- In the high-level summary report (Attachment 1), Deloitte Inc. presents areas of inquiry and considerations in four categories:
 - Strategic Vision - Purpose and mandate of community leagues and facilities, including assessing potential for community leagues to share facilities and/or utilize other existing buildings.

Community League Collaboration

- Sustainability - Current and future state approaches; existing and new community leagues; capital and operational challenges over the long-term (e.g. operating proforma and reasonable capital reserves).
- Program and Controls – Grant program mechanics (needs assessments, business case, monitoring and reporting, process support), and a strengthened emphasis on long-term operating viability and increased oversight by City Administration (e.g. mandatory submission of financial statements).
- Other Observations – Opportunity to revise the Tripartite License Agreement to increase the City's ability to maintain proper oversight and control.

Moving Forward

- A relatively new role of the Project Coordinators in Park and Facility Development, in response to this situation, is to help support community leagues in this work. City Administration is also looking at ways to define and provide support during the design/build phases of the projects.
- A manual, providing information and tools, is being developed to clarify the roles of City staff and help community leagues better understand and work through the capital development process.
- Based on Deloitte Inc.'s report, Administration proposes the following actions:
 - Continued and ongoing dialogue with the Edmonton Federation of Community Leagues and key community leagues on opportunities to address the process for community league projects on City-licensed lands.
 - Prepare a "Draft" Tripartite License Amending Agreement that would reduce the risk to the City and community leagues, as well as support the future sustainability of community league facilities.
 - Consider needs assessments and business case development as mandatory requirements for the Extensive Community League Infrastructure Program Grant. The business case would need to address capital and operating viability (models and budgets) of the project and identify key risks and mitigating strategies. Though some level of needs analysis has been traditionally undertaken, a more comprehensive and consistent approach will help shepherd decisions around new facilities.

Policy

- Policy C110 City/Community League Relations
- Policy C502A Community League Grants
- Tripartite License Agreement

Attachment

1. Executive Summary, Community League Buildings Review Project

Others Reviewing this Report

- R. G. Klassen, General Manager, Sustainable Development
- T. Burge, Chief Financial Officer and Treasurer and Acting General Manager, Corporate Services.

Community League Buildings Review Project



June 30th, 2015

Executive summary

Strategic Vision

Sustainability

New Community Leagues
Existing Community Leagues

Program and Controls

Other Observations

Strategic Vision

Consider the purpose and mandate of Community Leagues

- The current approach to Community League facilities appears to be unchanged since their inception in 1917
- The context in which the Community Leagues have operated within has changed, however it appears that the purpose and mandate has remained relatively unchanged
- There is an opportunity to revisit the purpose and mandate of Community Leagues to assess alignment (i.e. broader operating environment vs. purpose and mandate)

Areas of Inquiry

- Q: How have the mandates / vision / mission of Community Leagues changed over the years?
- Q: What is the focus of Community Leagues today?
 - Q: What do Community Leagues want to be about?
 - Q: Should the focus of Community Leagues be on the facility / building or the programs and services provided to the community?
 - Q: How would Community Leagues respond if asked about what a new approach to the facilities would bring to the community?
- Q: What are the actual space requirements (i.e. size and utilization) of Community Leagues today?
- Q: If the City had the opportunity to re-create / revisit the approach towards Community League facilities, would the same approach be employed again?

Observations

- Based on anecdotal evidence, it is anticipated that there is some appetite for change and some Community Leagues are already starting to operate differently, with updated priorities
- Stakeholder engagement would be required to more accurately assess the appetite for change and potential types of changes

Sustainability

New Community Leagues

- A key question arose: Are Community League facility needs the same today as they were in the past?
- Current state appears to be only a question of when a new facility will be built
- The question of if a new facility should be built in to the process

Current State



Current state approach to Community League facilities asks: *How big & how much?*

Proposed Future State



The proposed future state approach asks: *is there a need & is there another way (before asking how big & how much)?*

- A needs analysis will help shepherd the decision around new facilities
 - Q: Is there a need for a new facility?
 - Q: Is there an opportunity to use other community facilities for the community programs and services provided by the Community Leagues?
- Should a needs analysis result in a decision that facility upgrades or improvements / expansion are required, a business case should be prepared and considered prior to a decision to proceed or not

Sustainability cont'd.

Existing Community Leagues

- A facility condition audit conducted by Stantec (2010) revealed a number of buildings throughout the City (of the approximately 125 Community League facilities that are within the City) will require major upgrades over the next 5-10 years
 - As Community League facilities reach a point at which decisions are required on major capital projects (such as upgrades, retrofits or rebuilds), a more strategic approach should be taken in the decision-making process

It appears capital projects for existing community leagues have only been a question of **when** to undertake them and **how big** of a project will it be. A needs analysis could be used to determine **if** the capital project **should** proceed or **what alternatives** (e.g. shared facilities) are available based on the needs analysis

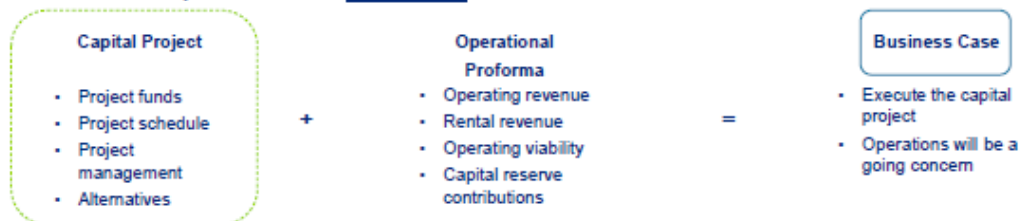
- A needs analysis will help shepherd the decision around existing facilities, and would review:
 - Q: Is there a need for the existing facility going forward?
 - Q: What is the space / facility requirements of the Community League for the delivery of their programs and services?
 - Q: What space / amenities are currently available in the surrounding community?
 - Neighboring communities (i.e. other Community League buildings with space availability)
 - Churches / religious facilities
 - Schools (in operation or being closed)
 - Cultural facilities
 - Recreation centers
 - Q: Do demographics and projected growth support the identified need for the facility?
 - Q: Do area citizens agree with / support the stated need (public consultation)?
 - Q: What is the best option for the existing facility (repair, rebuild or tear down / repurpose)?
- Should a needs analysis result in a decision that facility upgrades or improvements / expansion are required, a business case should be prepared and considered prior to a decision to proceed or not
- Consideration of the need for deferred maintenance should be given when considering the proper maintenance of a facility
 - The City should receive consistent and ongoing communication / regular assessments of maintenance performed on the facilities (from both a capital & operational perspective), to ensure early warning signs of potential issues are addressed as appropriate and proper communication is provided / received

Sustainability cont'd.

Existing Community Leagues cont'd.

- A business case should be required to consider both the viability of the capital project as well as the future operational viability of the facility to be upgraded / replaced
- A business case would be a key component in the decision-making process of determining if the project should proceed or not and what alternatives have been considered

Determine if the facility will be sustainable **going forward**:



Challenges – Capital

- There is a need to examine the revenue history of each existing Community League prior to a capital project (and once the decision to move forward has been made)
 - A review of the case profiles and financial statements revealed Community Leagues consistently face challenges relating to project capital, and often struggle to raise adequate funding (**Project Funds**)
 - The City should consider setting up controls to ensure all project funding is in place or verifiably confirmed to be received to fund project costs prior to approval of the needs analysis and capital project
 - There is a demonstrated need for **Project Scheduling** and independent **Project Management** expertise during capital projects
 - Areas for further exploration (**Alternatives**):
 - Q: What is the current space utilization of the Community League facilities?
 - Q: What are the opportunities for alternative space or amenities (e.g. shared facilities), if a tear down / repurpose decision is made?

Sustainability cont'd.

Existing Community Leagues cont'd.

Determine if the facility will be sustainable going forward:



Challenges - Operational

- Although operational sustainability is linked to the overall needs analysis and the decision to proceed with a capital project (or not), the City should review the current Operational Proforma and associated opportunities prior to a decision being made
 - Based on a review of a number of Community League financial statements, it is anticipated existing Community Leagues will experience substantial revenue constraints and challenges moving forward (Operating Revenue)
 - The financial statements review also revealed limited capital reserves funds and often minimal contributions being made to the capital reserve
 - There is an opportunity for the City to ensure reasonable capital reserve contributions are being set aside for future capital expenditures, by imposing mandatory submissions of annual financial statements (Capital Reserve Contributions)
 - Areas for further exploration:
 - Q: Is there an opportunity for greater flexibility with long term contracts with Non Profit Organizations? (Rental Revenue)
 - Q: Can the Tripartite agreement be amended to allow for more commercial use to create additional suitable revenue opportunities? (Rental Revenue)
 - Q: Is there an opportunity for the City to better support Community Leagues in understanding the relation between overall capital project cost and ongoing operating expenses through standardized Proforma templates (Operating Viability)
 - Q: How can the City set up checks and balances with the Community Leagues to ensure various warning signs are recognized early on, and implement controls and mechanisms to triage and resolve operational issues?

Programs & Controls

Grant Program Mechanics

- A needs analysis should be a primary requirement (i.e. *is the new or improved facility required and why?*)
- A business case will help to assess both the viability of the capital project as well as the future operational viability (i.e. *will the capital project and future operations be successful?*)
- Controls and monitoring could be improved throughout the entire process of a capital project to enhance financial and scope management
 - Staggered release of grant funding, based on milestones achieved and reported
 - Additional reporting requirements during the funded project lifecycle
 - Consideration should be given to site visits by City personnel at key project milestones
- Providing support to the Community Leagues throughout the capital project process will strengthen controls
 - Trained Subject Matter Experts (e.g. CRC) to support Community Leagues during the needs analysis / business case process
 - Provide a step-by-step Guide to Community League Licensed Land Projects (currently in development by the City)
 - Pre-qualified pools of Project Managers that Community Leagues could select from and hire someone to professionally manage their large capital projects (pre-qualified pool of potential contractors maintained by the City)

Additional Considerations

- The City should consider ongoing monitoring of Community Leagues facilities to identify the back-end risk of Community Leagues running into major issues or becoming insolvent, whether during a capital project or ongoing operations

Other Observations

Opportunity to revise the Tripartite Agreement

- There are a number of statements throughout the Tripartite Agreement that limit the City's ability to maintain proper oversight and control during Community League capital projects
- Updates or changes to the Tripartite Agreement will need to align with the mission and vision of Community Leagues (*particularly if a strategic visioning exercise is conducted*)
- There is an opportunity to revisit sections of the Tripartite Agreement that reference mission / mandate elements of Community Leagues to ensure continued relevance / accuracy, and enable proper controls such as:

Tripartite Agreement Statements	Observations
"The League will not add, permit to be added, or remove from the Site new, extended or added facilities without consulting their Community Recreation Coordinator"	Vague language around the responsibility / requirement of the Community League to communicate with the City (e.g. "consult"). Consideration should be given to language / statements that give the City a decision-making or approval role, to reflect increased and overall decision making authority (e.g. "consent" vs. "approve")
"The League and the City will periodically meet to discuss the activities conducted on the site"	Undefined and unclear parameters for required discussions between the City and Community Leagues. Consideration should be given to increasing specificity and desired outcome of this activity
"...In the event that the Federation assumes control of the Site...the Federation will negotiate an agreement with the City to cover reasonable costs of managing the Site...The Federation has the right to seek reimbursement"	Limited City control over costs and facility management. Consideration should be given to amending language to better protect the City against the risk of unreasonable costs and reimbursement requests

- Upon initial review of the Tripartite Agreement, it appears that the City has a lot of risk and liability but not the accompanying decision-making and control capabilities to manage the risk
- The Tripartite Agreement limits Community Leagues ability to ensure future sustainability through limiting commercial use of the facilities
 - "The League shall only use and permit the use of the Site at all times for the purpose of Recreation, as defined in the objects of its Bylaw and not for any Commercial Purpose"
 - Revising the Tripartite Agreement for commercial use of facilities will require consideration of the requirement for suitable protection from unintended consequences (e.g. for-profit use that does not align with the purpose / mandate of Community Leagues – the City could look at strategic zoning controls, for-profit lease approval parameters, etc.)

MEETING DATE : May 12, 2016

Item 8.2

AGENDA ITEM # : 8.2 – Adult-Only Housing

PRESENTED BY: Jamie Post, District E Director/Mike Sasha, Planning Committee/Bev Zubot

Recommendation:

That EFCL advocate for legislation which ensures that children are allowed to live in all types of housing, apart from supportive housing for seniors.

Report:

The Federation's report to the Mayor's Task Force on Community Sustainability in 2011 noted that much of the new multi-unit housing being developed in mature neighbourhoods was either designed for adults only or the building itself prohibited children. As such, the higher density, adult-only housing being built in mature neighbourhoods was in fact decreasing housing options for families with children, including the number of affordable housing options.

The proliferation of adult-only buildings remains one of the key factors undermining efforts to revitalize schools, businesses and community leagues in mature neighbourhoods. Thus the EFCL in 2011 recommended that all levels of government work to discourage adult-only buildings and consider bringing in legislation that would prohibit adult-only buildings, with the exception of supportive seniors housing.

With respect to supportive seniors housing, the EFCL recognizes that there is a significant need for this type of accommodation and the demand is expected to grow. That is why EFCL proposed in 2011 to exempt supportive seniors housing from legislation prohibiting discrimination by age.

It is our understanding that Alberta is the only province which allows discrimination based on age with respect to accommodation and tenancy. Consequently, we believe the Alberta Human Rights Act needs to be changed.

The EFCL Planning and Development Committee reached out to the MLA candidates in the last provincial election. We found two Edmonton candidates who showed an interest: Lori Sigurdson, now Minister of Seniors and Housing, and Richard Feehan, now Minister of Indigenous Relations. We have had a number of subsequent discussions with Minister Feehan.

In the meantime, David Shepherd took up the cause and had intended to bring forward a private members bill in the spring. Although he got support from the Provincial Minister of Justice, there was much push back from the development industry.

There are good economic and social reasons for the government and leagues to encourage multi-unit infill housing which allows children. More affordable housing in mature neighbourhoods will bring more young families who will utilize existing schools, league facilities and programs and ensure a healthy mix of ages and income levels in each neighbourhood.

Michael Janz, Chair of the Edmonton School Board, is very much on board with this initiative and has prepared a Notice of Motion, calling on the Province to make changes the Alberta Human Rights Act. His motion is due to be debated later this month.

In addition to supporting Michael Janz's motion, EFCL could do the following:

- request to appear at a meeting of the Elevate Committee, to see what they are doing on this issue
- Meet with MLA Sheppard, and other relevant MLAs and Ministers to remind them that social change needs to occur in steps, and encourage them to commit to taking some steps
- Hold a news conference with one or more affected families.

Housing For Families With Children (Additional Background Information)

Prepared By: Bev Zubot, Community Planning Advisor

Why EFCL Got Involved With Promoting Multi-Unit Housing For Children

The EFCL first got involved in this issue five years ago, when it organized a series of workshops for leagues to help them take part in the Mayor's Task Force on Community Sustainability. Many leagues were very concerned at that time about the long term health and vibrancy of their neighbourhoods, as schools were closing and young families were generally choosing to move to the suburbs.

Meanwhile, the city was promoting higher density housing as a means to bring more people back to mature neighbourhoods. However, leagues were telling us that new higher density housing tended to be adult-only or not designed for children. The higher density neighbourhoods like Downtown, Garneau, Oliver, McKernan and others had, and continue to have very few children because few buildings accepted children, despite many families being interested in living with their children in the apartments and row housing in these neighbourhoods.

Thus in EFCL's 2011 report to the Task Force we recommended that the City promote child friendly, multi-unit housing, including adopting Child Friendly Housing Guidelines to evaluate infill housing projects. We also suggested that the province ensure an adequate supply of affordable family housing by adopting legislation which prohibits adult-only housing, with the exception of seniors' housing.

What The EFCL Has Done

The 2011 Task Force on Community Sustainability report (called Elevate) did not include any recommended action to limit adult-only buildings, thus the EFCL Planning Committee chose to focus on promoting child-friendly building design, which appeared more achievable at the time.

The EFCL developed Child Friendly Multi-Unit Guidelines, similar to guidelines adopted by other cities. These guidelines have proven to be very helpful. For example, the EFCL Planning Committee has used these guidelines to review Zoning Bylaw amendments and make recommendations to city administration and City Council. These Guidelines have also been given to Leagues to evaluate major housing proposals in their neighbourhoods. In addition, the city administration has used these guidelines to direct some of their research into ways to ensure housing is appropriate for families. The city's Infill Housing Design competitions now include a family housing design category.

Seniors Housing

While promoting child friendly housing, the EFCL Planning Committee has also taken every opportunity to promote the development of senior-friendly housing. We supported special supportive housing regulations in the Zoning Bylaw which provide incentives to create housing designed for seniors; and we encouraged leagues to ask for these special regulations in proposed new seniors housing in their neighbourhoods (for example, the DC2 application in Forest Terrace Heights area). We know that seniors want to stay in their neighbourhoods as they age. The EFCL has always supported exempting seniors housing and other supportive housing from legislation that would limit adult-only buildings.

Why Ask For Changes to The Alberta Human Rights Act Now

Unlike five years ago, Alberta is now the only province which does not protect the right of children to accommodation, as a number of other provinces have recently taken steps to enact such legislation. In addition, we now have provincial MLA's and Ministers, including the Minister of Justice, who support changing the Human Rights Act. There doesn't appear to be as much disinterest or opposition as there was in the past. It seems that attitudes have changed.

The Chair of the Public School Board also believes that now is an opportune time. With EFCL's support he would like to put forward a Motion calling on the Province to make changes to the Alberta Human Rights Act.

The Downtown Community League and Oliver Community League are also determined to make changes happen soon and they are hoping to get the support of EFCL, and the School Board along with other influential partners. These leagues continue to hear from families who are having difficulty finding condos which would accept children. These young families cannot afford a single family home and they wish to live in a central neighbourhood, but this is proving difficult, given that adult-only condos dominate the market.

EFCL Actions And Resources

The EFCL could help move this issue along by joining forces with the Public School Board and interested leagues. This could include letters of support and participating in events they organize.

We could also take the initiative to meet with the Elevate Committee, City Council members and provincial ministers to encourage them to support changes to the Human Rights Act.

Another approach would be to identify the prevalence of discrimination against children (i.e. the number of adult-only buildings) and research and detail the experience of impacted families.

9.0 STAFF REPORTS

MEETING DATE : May 12, 2016

Item 9.1

AGENDA ITEM # : 9.1 – Londonderry Hall Update And Financial Report

PREPARED BY: Linda Crosby, Financial Advisor/Allan Bolstad, Executive Director

The Edmonton Federation of Community Leagues has decided to operate Londonderry Hall until August 31, 2016, instead of June 30, which was the original plan.

The federation made the decision to extend its involvement in response to a request from Londonderry Community League in late April. The league's new executive, which was just elected on April 20, wanted some time to get its affairs in order before it decided whether or not to ask the city's permission to take the hall back from the EFCL.

Teri Muiselaar, the hall manager, has agreed to work for the EFCL through the summer and has started to take rentals for July and August. We have also informed our regular tenants – the Edmonton Multicultural Coalition, Dickensfield Amity House, the Edmonton Eagles Hockey Club and the Londonderry Karate Club - that the hall will be available for their use as well.

Barring any emergency repairs on the building, the EFCL hopes to break even on the hall operation between now and August 31. This is because the insurance has already been paid until Oct. 31 and utility bills are somewhat less in the summer.

However, as can be seen in the financial reports below, the federation is still likely to face a financial shortfall of \$20,000 - \$25,000 on the hall operation overall, due to the backlog of outstanding costs it faced when it took the hall over last May.

It is our intention to negotiate a settlement of some sort with the league, once the league is able to get back on its feet.

The league caught quite a break earlier this month when the city announced that it would not seek reimbursement of the \$51,000 it has poured into the building operation since last May. This figure includes money the city spent on facility assessments, in preparation for an RFP to prospective building operators.

The league is also attempting to salvage a casino that is scheduled for June 23/24, 2016.

Edmonton Federation of Community Leagues				
Londonderry Community League(A/C 2214)				
Financial Report as at April 25, 2016				
Revenue				Actuals
Hall Rentals				
Ayano, Samrait			750.00	
Archer's Blue Car Driving School			2100.00	
Brenda Betner			225.00	
Constantin Manolochin			1500.00	
Edmonton Liberian Lonestar			1222.50	
Edmonton Afghan Charities Society			750.00	
Daniel Moore			1050.00	
Donabel Corpez			1075.00	
Edmonton Eagles Hockey Club			2100.00	
Edmonton Multicultural Coalition			3480.00	
Frederick Basa			225.00	
Helen Engels			26.25	
Khadra Abdullhah			750.00	
McClure United Church			525.00	
Natasha Wright			240.00	
Nicole Mah			775.00	
Norm Goodhost			50.00	
Oil City Dragon			682.50	
Dickensfield Amity House			10200.00	
Caroline Miller			420.00	
Joseph Chokepellen			1100.00	
Most Worshipfull Prince			1076.25	
Ed Piperno			700.00	
Walter Porfon			600.00	
Patrick Kizeke			700.00	
Selaim Hale			450.00	
Taylor Oliwa			1050.00	
Uhreterutz Dance			500.00	
Roger Reginbold			440.00	
Pilgrim United Church			472.50	
Kiwanis Club			900.00	
Jennifer Marshall			250.00	
Trina Nanu			250.00	
Mark Fowler			525.00	
Peter Drywa			750.00	
Tagalog North Congregation			425.00	
Champion City Church			300.00	
Abhinay Singh			750.00	
Emile Mammah			<u>750.00</u>	
				40135.00

Edmonton Federation of Community Leagues		
Londonderry Community League(A/C 2214)		
Financial Report as at April 25, 2016		
(Continued)		

City of Edmonton operating grant		10849.00
Karate Fees - deposited October 27, 2015	700.00	
Karate Fees - Oct. to Dec.2015, January 2016	3950.00	
Karate Fees - February 2016	650.00	
Karate Fees - March 2016	<u>650.00</u>	
		5950.00
Total Revenue		<u>56934.00</u>
Expenses		
Advertising (Affordable Signs)		880.48
City of Edmonton (keys cut)		43.13
Equipment Repairs (Allied Refrigeration & Air Conditioning)		1299.96
Garbage Disposal (Progressive Waste Solutions)		6793.57
Hall Cleaning (Blue Sky May to December 2015)		11152.00
Hall Cleaning (Blue Sky January to March 2016)		4284.00
Hall Facility Manager (Theresa Muiselaar)		11867.10
Hall Repairs (Jeff Muiselaar)		375.96
Hall Supplies (Evansdale Community League)		1393.79
Hall Supplies (Theresa Muiselaar)		65.41
Insurance (Foster Park)		2351.00
Karate Association Dues		4140.00
Morie Promotional Group		793.12
Shaw Cable		424.10
Utilities - Direct Energy		5940.59
Utilities - Epcor		<u>3266.07</u>
Total Expenses		55070.28
Londonderry Community League (A/C 2214)		<u>1863.72</u>

Londonderry Community League						
List of outstanding bills as at May 6, 2015						
Name			Amount		Date Received	Refunded
Damage Deposits Completed						
Rohanna Bandara			250.00		1/14/2015	250.00
Joseph Chokepellen			625.00			
Donabel Corpuz			1000.00		1/14/2015	1000.00
Nicole Mah			250.00		7/31/2013	
Taylor Oliwa			1000.00		5/14/2014	
Daniel Moore			1000.00		1/15/2015	1000.00
Oil City Crew Dragon Boat			1000.00		4/24/2015	
Caroline Miller			500.00		5/11/2015	500.00
Walter Porfon			600.00		4/15/2015	600.00
Ed Piperno			750.00		4/20/2015	750.00
Ryan Soroby			1000.00		4/29/2015	1000.00
Not completed						
Bengeli			1500.00		4/29/2015	1450.00
Sheila Braun			250.00		12/25/2014	
Pilgrim United Church			750.00		2/11/2011	
Roger Reginbold			250.00		11-Feb	250.00
Helen Engels			250.00		10/1/2008	
Ed Manloche			1000.00		2/18/2015	
Friends & Neighbors			<u>750.00</u>		1/10/2010	750.00
Total Damage Deposits			<u>12725.00</u>			
Outstanding Invoices						
Epcor			1854.82			
Sky Blue Cleaning Services			6273.00			
Tyco Simplex Grinnell(fire extinguisher)			596.55			
EFCL annual membership dues/supplies:						
September 1, 2013 to August 31, 2014			1290.00			
September 1, 2014 to August 31, 2015			875.00			
September 1, 2015 to August 31, 2016			890.00			
Annual membership supplies (2014)			108.00			
Annual membership dues (2015)			17.00			
Karate Fees			<u>725.00</u>			
			<u>12629.37</u>			
Total Damage Deposit/Arrears			<u>25354.37</u>			

MEETING DATE : May 12, 2016
AGENDA ITEM # : 9.2 – Area Council Memorandum of Understanding
PRESENTED BY: Allan Bolstad, Executive Director

Item 9.2



Memorandum of Understanding

Between the Edmonton Federation of Community Leagues and the Edmonton Area Councils

WHEREAS both the EFCL and the Area Councils are committed to working for the benefit of community leagues;

WHEREAS through our respective organizations, the EFCL and the Area Councils are committed to strengthening neighbourhood networks and improving the quality of life of Edmontonians;

WHEREAS Area Councils focus on area or district level issues and the EFCL focuses on citywide issues affecting community leagues;

WHEREAS it is the best interest of the EFCL and the Area Councils to share resources and collaborate on projects that are of mutual benefit to both organizations and community leagues;

BE IT RESOLVED THAT THE EFCL WILL, BUT NOT LIMITED TO:

1. Focus on matters that affect the majority of its member leagues;
2. Share information, including league contact lists, with Area Councils;
3. Make its office facility available for Area Council meetings and programs;
4. Provide staff, where possible, to help with Area Council operations;
5. Consult and collaborate with Area Councils, where appropriate, when making presentations to the City of Edmonton and other levels of government;
6. Consult and collaborate with Area Councils, where appropriate, on funding requests to government and other funding agencies;
7. Encourage community leagues to join an existing Area Council in their geographical area or form a new Area Council if none exists in their area;
8. Welcome Area Council representatives as non-voting participants at its board meetings;
9. Include Area Councils in EFCL volunteer recognition events and other promotional activities;
10. Reference Area Councils and their operations on the EFCL website, newsletter and other communications media.

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Web site: www.efcl.org

BE IT RESOLVED THAT THE AREA COUNCILS WILL, BUT NOT LIMITED TO:

1. Focus on issues that affect community leagues which they represent;
2. Share information, including league contact lists and boundaries with the EFCL;
3. Report on projects and programs to their respective EFCL District Director;
4. Encourage community member leagues to communicate concerns and suggestions to their respective EFCL District Director;
5. Where possible assist in the selection and election of EFCL District Directors and inform EFCL of election results in accordance with EFCL bylaws;
6. Encourage community leagues to join an existing Area Council in their geographical area or form a new Area Council if none exists in their area.
7. Welcome EFCL District Directors as non-voting participants to their meetings;
8. Include the EFCL in volunteer recognition events and other promotional activities;
9. Reference the EFCL and its operations on Area Council's websites, newsletters and other forms of communication.
10. Assist in the creation of new area councils and help leagues join existing councils (keeping in mind that area councils of 6-15 leagues seem to work best).



 David Dodge, EFCL President Signature

 Full name

 Area council

MEETING DATE : May 12, 2016

Item 9.3

AGENDA ITEM # : 9.3 – Great Neighbour Race

PRESENTED BY: Nora Begoray, Bus. Dev. Officer/Allan Bolstad, Executive Director

By all accounts, the EFCL's first-ever Great Neighbour Race was a tremendous success. Here are some of the highlights.

- With tremendous effort by all, we were ready at race time!
- We secured over \$10,000 in sponsorships (haven't added it all up yet!)
- We had over 200 registered runners - double what is typically considered successful for a 1st year event.
- We provided excellent value to the participants, so they will come back next year.
- It was fun! And we had wonderful feedback from sponsors, organizers, volunteers and race participants.
- We made money for the 100th Anniversary project, which was our primary goal.

In a year when the civic events office told us that several annual charitable events had to cancel their event because of the lack of sponsorships, we managed to hold our event and bring in an estimated \$4,000 net (over and above the \$3,000 EFCL allocated to the event).

Here is what one of our participants had to say...

"thank you for putting on such a tremendous event on Saturday. My family really enjoyed it..... kudos to the organizers and all of the volunteers! We were also very impressed with the quality of the sponsorships there. Very well done for a first year event. I know my family is already looking forward to participating again next year!" Todd Teske & Family (5k)

In addition, there were some fringe benefits from the event, which should help us in the future. For example, we really engaged with Lafarge (our key sponsor of the 100th Anniversary Project) and provided them with some tremendous profile for their contribution via our extensive pre-race media coverage via: CTV morning show, CTV noon show, Global weekend morning show, 630 CHED morning radio show, On your street Dez Melenka, and Global Helicopter coverage on race day!

All of this was done in the face of some significant challenges, which included the following:

- Short planning time frame
- Very difficult year for cash sponsorships
- Last minute loss of power and water at the site.
- Stiff competition w. other established city events

Already plans are being made to hold an event next year. However, this should be a board decision, keeping in mind our staff resources and other priorities.

Finally, many thanks need to go to Dr. Rob Agostinis, who chaired the event, provided much of the inspiration and did much of the work, along with board members for promoting the event with their leagues and the EFCL staff and board for event day help.

MEETING DATE : May 12, 2016

Item 9.4

AGENDA ITEM # : 9.4 – Deepening Community Conference

PRESENTED BY: Nora Begoray, Business Development Officer

We are pleased to report that the EFCL will be showcased at major conference called Deepening Community, which will be held in Edmonton from June 7-9.

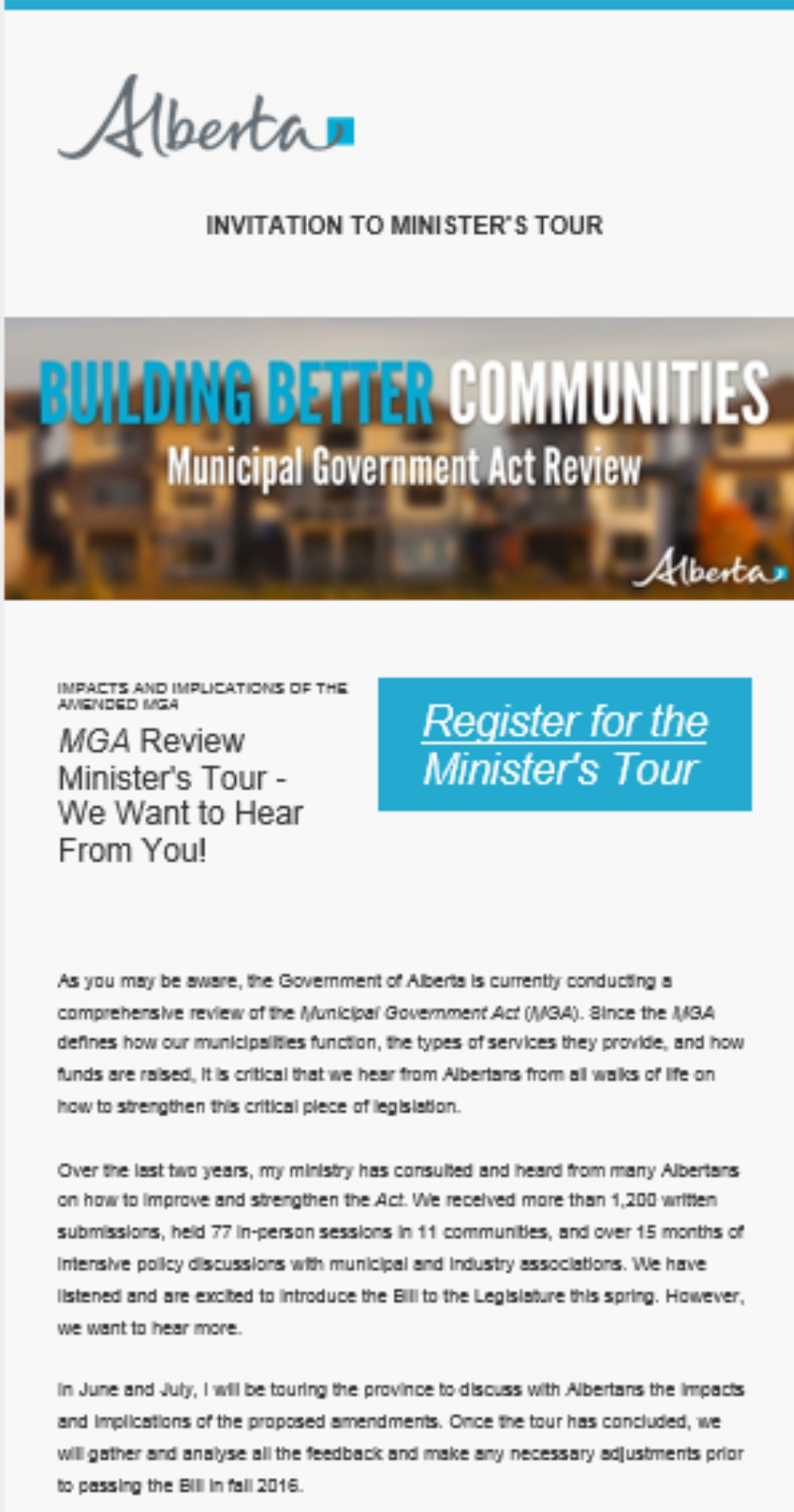
Organized by the Tamarack Institute, the federation will detail the work and history of our community league system to national and international conference attendees. We will speak to the delegates at the conference opening and will also be featured as a field trip destination. On June 8, from 4 – 5:30 p.m., all conference attendees will board busses and travel to Ritchie Community League to see a league in action and to hear from a panel of EFCL and Ritchie Representatives, who will describe who we are and what we do.

This is a tremendous opportunity to raise the profile of the community league movement.

10.0 CORRESPONDENCE

Item 10.1

MEETING DATE : May 12, 2016
AGENDA ITEM # : 10.1 – Invitation MGA Meetings
PREPARED BY: Hon. Danielle Larivee, Minister of Municipal Affairs



The graphic features the Alberta logo at the top, followed by the text 'INVITATION TO MINISTER'S TOUR'. Below this is a banner with the text 'BUILDING BETTER COMMUNITIES' in large blue and white letters, and 'Municipal Government Act Review' in white below it. The bottom section contains the text 'IMPACTS AND IMPLICATIONS OF THE AMENDED MGA', 'MGA Review Minister's Tour - We Want to Hear From You!', and a blue button with the text 'Register for the Minister's Tour'. Three paragraphs of text follow, detailing the government's review process and the minister's upcoming tour.

Alberta

INVITATION TO MINISTER'S TOUR

BUILDING BETTER COMMUNITIES
Municipal Government Act Review

Alberta

IMPACTS AND IMPLICATIONS OF THE AMENDED MGA

**MGA Review
Minister's Tour -
We Want to Hear
From You!**

[Register for the
Minister's Tour](#)

As you may be aware, the Government of Alberta is currently conducting a comprehensive review of the *Municipal Government Act (MGA)*. Since the *MGA* defines how our municipalities function, the types of services they provide, and how funds are raised, it is critical that we hear from Albertans from all walks of life on how to strengthen this critical piece of legislation.

Over the last two years, my ministry has consulted and heard from many Albertans on how to improve and strengthen the Act. We received more than 1,200 written submissions, held 77 in-person sessions in 11 communities, and over 15 months of intensive policy discussions with municipal and industry associations. We have listened and are excited to introduce the Bill to the Legislature this spring. However, we want to hear more.

In June and July, I will be touring the province to discuss with Albertans the impacts and implications of the proposed amendments. Once the tour has concluded, we will gather and analyse all the feedback and make any necessary adjustments prior to passing the Bill in fall 2016.

During my tour, I will be travelling to several communities in regions across Alberta to host a series of public open houses. These communities are listed below. Each session will be about 2.5 hours and will be structured along the following lines:

- Opening Remarks and Presentation on MGA Review (30 minutes)
- Question and Answer Period (30 minutes)
- Open House (90 minutes)

Please read on for more details, and I hope to see you at an open house in your area!

Listing of Tour Communities

Two Hills: June 1, 2016 (7:30 – 10:00 p.m.)

Lac La Biche: June 2, 2016 (7:30 – 10:00 p.m.)

Athabasca: June 3, 2016 (9 :00– 11:30 a.m.)

Rocky Mountain House: June 6, 2016 (1:30 – 4:00 p.m.)

Chasforman: June 7, 2016 (2:00 – 4:30 p.m.)

Cochrane: June 9, 2016 (2:00 – 4:30 p.m.)

Canmore: June 10, 2016 (9:00 – 11:30 a.m.)

Edmonton: June 13, 2016 (1:30 – 4:00 p.m.)

Hardisty: June 14, 2016 (9:00 – 11:30 a.m.)

Hanna: June 15, 2016 (1:30 – 4:00 p.m.)

Red Deer: June 16, 2016 (1:30 – 4:00 p.m.)

High Prairie: June 21, 2016 (1:30 – 4:00 p.m.)

Peace River: June 22, 2016 (9:00 – 11:30 a.m.)

Grande Prairie: June 23, 2016 (9:00 – 11:30 a.m.)

Hinton: June 27, 2016 (1:30 – 4:00 p.m.)

Whitecourt: June 28, 2016 (1:30 – 4:00 p.m.)

Brooks: July 13, 2016 (1:30 – 4:00 p.m.)

Medicine Hat: July 14, 2016 (9:00 – 11:30 a.m.)

Lethbridge: July 15, 2016 (8:30 – 11:00 a.m.)

Register to attend and bring your ideas

If you want to attend one of these sessions, please register by visiting the [MGA Review website](#) and sign up for the session nearest you. While registration isn't mandatory, it will help us provide enough space for everyone. Please provide your correct email address when registering so we can notify you of the venue location once it has been finalized. The registration site will close two weeks prior to each session, but if you do not have the opportunity to register, you are still welcome to attend. We recommend that you check back on our website for updates on venue locations.

Many ways to participate

If you are unable to attend in person, please visit the [MGA Review website](#) to learn of other ways in which to share your thoughts. You can also stay in touch with us by signing up for email notifications at our website.

Please spread the word

Please spread the word so others can attend the public sessions and share their ideas for the MGA. Direct them to the [MGA Review website](#) to find a listing of all the sessions available across the province. Everyone is welcome.

Questions?

If you have any questions about the registration process, the tour, or the MGA Review, please contact us via email at mga.review@gov.ab.ca.

Thank you for your interest in the MGA Review and your commitment to stay involved in building better, more sustainable communities in our province. I hope to see you in the summer.

Honourable Danielle Larivee
Minister of Municipal Affairs



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You are receiving this email because we wish to consult with you on the Municipal Government Act. There are several ways that you could have been added to this list, including attending a consultation, being involved with a municipality or stakeholder organization, sending input submissions, subscribing for updates, or contacting us about the MGA Review.

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11.0 WORK IN PROGRESS

MEETING DATE : May 12, 2016
AGENDA ITEM # : 11.1 – EFCL Work in Progress
PREPARED BY: Allan Bolstad, Executive Director

Item 11.1

MEETING DATE	REF.	ITEM	STATUS
2012/04/12	5.3	Reporting Form For EFCL Representatives "A reporting form is to be created to be provided to anyone representing the EFCL in any capacity on external Committees or Sub-Committees, to report back to the EFCL a minimum of at least once annually."	Ongoing
2015/12/10	5.1	Board Recruitment Plan "That the EFCL Executive Committee prepare a Board Recruitment Strategy for the Board's consideration."	
2016/03/10	8.2	Canada 150 Program "Than an EFCL Canada 150 sub-committee be formed."	
2016/04/14	5.2	2015 Annual Report "That each EFCL Board Member provide a brief summary of the key activities, accomplishments and challenges faced by leagues in their Districts during 2015, for inclusion in the 2015 Annual Report."	
2016/04/14	6.1	News From The City of Edmonton A. Bolstad to set up a meeting for interested community leagues to attend with representatives from the City regarding the City's new Playground Program.	
2016/04/14	8.4	Bulk Purchase of Swim Passes Canvass leagues at the May AGM meeting and/or by email for interest in participating in the bulk purchase of swim passes.	